imdegene®

Investor Presentation

June 2024

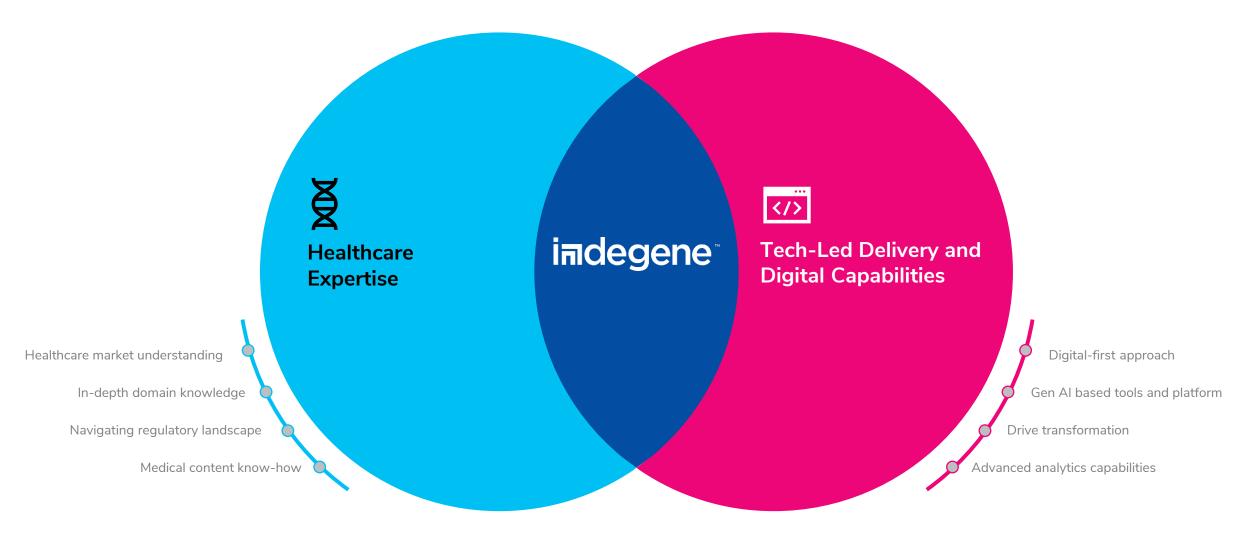


Disclaimer

This presentation may include opinions and assumptions about future performance which could be considered as forward-looking statements. Forward-looking statements intrinsically cover several risks and uncertainties, which may lead to a material difference between actual results and the statements themselves. Such statements comprise the company's current visibility on market movements, client discussions, and related factors. Indegene Limited does not assume an obligation to update or revise any forward-looking statements.



We operate at the intersection of healthcare and technology





We are a Digital First Commercialization Partner



We Provide Capabilities and Expertise Across the Commercialization Value Chain



Marketing and Sales



Digital content



Campaigns



Pricing and market access



Data and analytics



Patient services



Brand Strategy and **Planning**



Digital Rep Equivalence



Omnichannel Marketing



Go-to-Market Strategy

Regulatory and **Medical Affairs**



Medical content



Medical communication review



Information Management



Labeling



Regulatory submissions



Health economics

Pharmacovigilance



Pharmacovigilance case processing



Aggregate report writing



Literature monitoring



Social media monitorina



Risk management

R&D / Clinical and **Others**



Patient recruitment



Clinical data management



Consultancy services across value chain



Enterprise Commercial Solutions¹



Omnichannel Activation¹



Enterprise Medical Solutions¹



Others¹

Technology, Data, Analytics and Gen Al



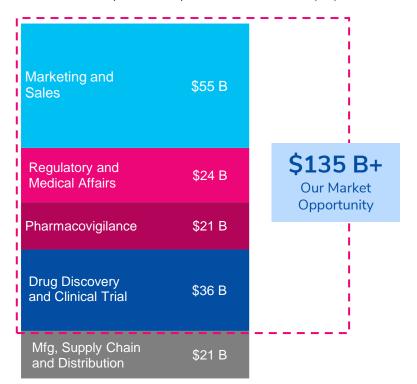
Our large addressable market is underpinned by growing outsourcing and rapid digital adoption

Large Market Opportunity

Outsourcing and Tech Expanding our TAM

Lifesciences at Inflection Point

Life Sciences Operations Spend Across Verticals (\$B)



~9-14%

CAGR (2022-2026) in Outsourcing Operations Across Verticals

Rising Digital and Tech Adoption



Growth in Outsourcing Operations Spend



Growth in Life Sciences Industry

Patent Cliff

Large number of drugs are coming offpatent between FY2023-27

Margin Pressure

P&Ls are stretched with IRA pricing pressures

Drug Launches

Increased focus on efficiency and strategy by large biopharma for commercialization of existing pipeline

We Offer Solutions Across Life Sciences End Markets



Biopharma 93%⁽¹⁾



Medical Devices 3%⁽¹⁾



Emerging Biotech 3%⁽¹⁾

 $^{(1) \} Indicates \ revenue \ contribution \ by \ customer \ industry \ for \ Q1FY25. \ Remaining \ 1\% \ from \ other \ industry.$



Management Commentary on Q1FY25 results

Manish Gupta, Chairman and Chief Executive Officer – "In Q1FY25, we achieved revenue growth of 11.4% and robust EBITDA growth of 14.5% vs Q1FY24. We continue to see momentum and growth with our largest client and a few of our Top 20 clients with increased activity and volume levels tracking the larger pipeline of impending new product launches". "Based on our conversations with our top clients, we anticipate similar momentum across the industry. Further, compared to last year, our pipeline is heathier and the quality of conversations with clients is much better, which gives us confidence about driving robust growth in the medium term."

Suhas Prabhu, Chief Financial Officer – "Our Q1FY25 EBITDA margin of 19.6% and PAT margin of 13.0% is an improvement of 50 bps and 170 bps vs Q1FY24. Indegene is now a zero-debt company with repayment of loans, and we anticipate the financial leverage to drive stronger PAT growth going forward". "Also, we continue to strengthen our technology and automation initiatives, which we believe will have a positive impact on the margin in the future. Further, we anticipate that the EBITDA margin would have a similar trajectory as FY24 with a stronger H2 compared to H1."



Q1 FY25: Business Highlights



Significant growth at scale

INR 6,765 Mn

Revenue from Operations

11.4%

YoY revenue growth in INR terms

9.7%

YoY revenue growth in USD terms



Strong client relationships

65

Active Client Relationships

36

Clients with \$1 Million+ Revenue 68%

Revenue from Top 20 Global Biopharma Companies ⁽²⁾



Strong margin profile

19.6%

EBITDA Margin (1)

13.0%

PAT Margin



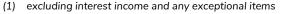
Global Delivery 5,093 / 4,414

Total Employees / Delivery Employees 21.9%

Delivery Headcount with Healthcare Expertise 16.0%

Voluntary Attrition (LTM)





Q1 FY25: Quarter Performance

Amount in INR Mn

Particulars	Q1 FY25	Q1 FY24	YoY %	FY24	FY23	YoY %
Revenue from Operations	6,765	6,075	11.4%	25,896	23,061	12.3%
Enterprise Medical Solutions	1,889	1,410	33.9%	6,008	5,602	7.3%
Enterprise Commercial Solutions	3,750	3,672	2.1%	15,287	13,569	12.7%
Omnichannel Activation	823	664	24.0%	3,191	2,827	12.9%
Others	303	329	-7.7%	1,410	1,063	32.6%
EBITDA *	1,328	1,160	14.5%	5,356	4,370	22.5%
%age	19.6%	19.1%	0.5 pts	20.7%	19.0%	1.7 pts
PAT	877	684	28.3%	3,367	2,661	26.5%
%age	13.0%	11.3%	1.7 pts	13.0%	11.5%	1.5 pts

^{*} excluding interest income and any exceptional items

- Q1 FY25 Revenue grew 11.4% vs Q1 FY24 driven by significant traction in Enterprise Medical Solutions segment
- Q1 FY25 EBITDA margin expanded 50 bps to 19.6% vs Q1 FY24 driven by operational efficiencies



Long-standing and highly sticky client relationships

65

Active clients(1)

21

Active clients ⁽¹⁾ added FY2021 to Q1FY25

20 of Top 20

Global biopharma companies as clients (2)

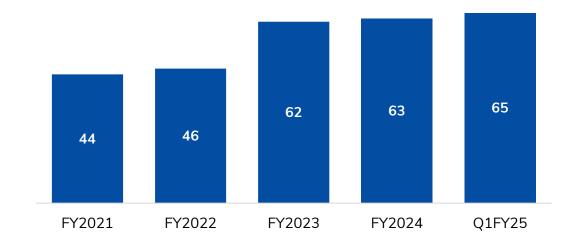
68%

Revenue from top 20 global biopharma companies⁽²⁾

Successful track record of growing accounts (4)



Growing active client base⁽¹⁾



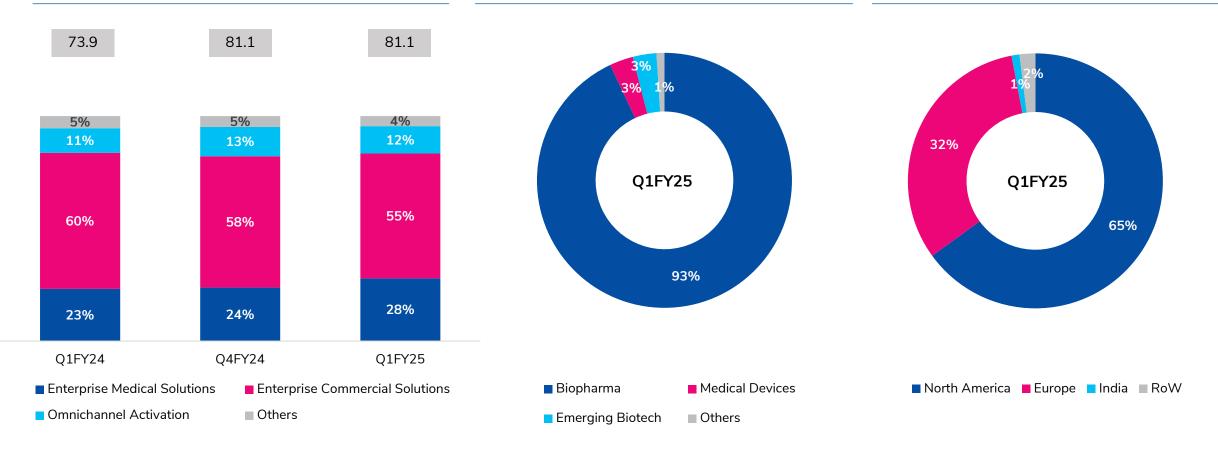


Business mix

Revenue from Service offering (\$Mn)

Revenue by Customer Industry (%)

Revenue by Customer Geography (%)





Financial Highlights



Q1 FY25 Consolidated Financials

Amount in INR Mn

Particulars	Q1 FY25	Q4 FY24	Q1 FY24	QoQ %	YoY %	FY24	FY23	YoY %
Revenue from Operations	6,765	6,730	6,075	0.5%	11.4%	25,896	23,061	12.3%
Employee Benefit Expenses	4,443	4,284	4,047	3.7%	9.8%	16,516	14,648	12.8%
Other Expenses	1,033	1,059	1,060	-2.5%	-2.6%	4,326	4,452	-2.8%
Other Income	39	87	193	-55.1%	-79.8%	302	409	-26.1%
EBITDA*	1,328	1,474	1,160	-9.9%	14.5%	5,356	4,370	22.6%
% age	19.6%	21.9%	19.1%	-2.3 pts	0.5 pts	20.7%	19.0%	1.7 pts
Interest Income	186	145	92	28.1%	102.2%	461	172	168.2%
Finance cost	117	123	125	-4.6%	-6.5%	494	313	57.5%
Depreciation & Amortization	201	185	202	8.4%	-0.5%	761	598	27.2%
Exceptional items	0	24	0	-100.0%	0.0%	24	0	0.0%
Profit before taxes	1,196	1,335	925	-10.4%	29.3%	4,586	3,630	26.3%
Taxes	319	387	241	-17.5%	32.2%	1,219	969	25.7%
Profit after taxes	877	948	684	-7.5%	28.3%	3,367	2,661	26.5%
% age	13.0%	14.1%	11.3%	-1.1 pts	1.7 pts	13.0%	11.5%	1.5 pts

^{*} excluding interest income and any exceptional items

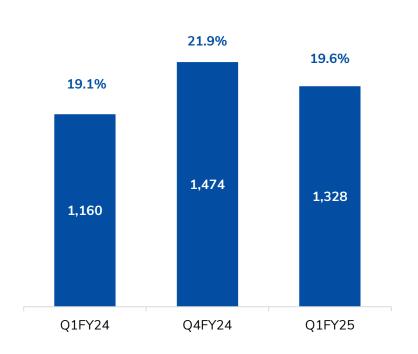


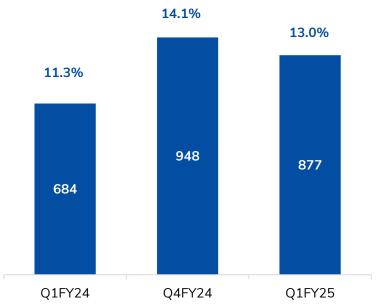
Healthy margin profile and robust balance sheet

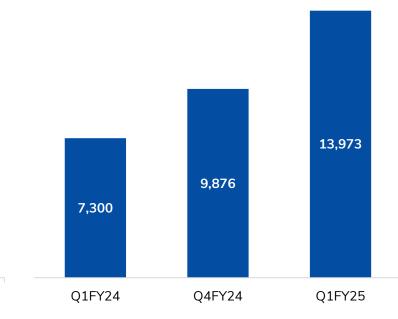
EBITDA and EBITDA Margin⁽¹⁾
INR Mn and %

PAT and PAT Margin INR Mn and %

Cash and Cash Equivalent⁽²⁾







Maximize Profitability through Strategic Resource Utilization

Scalable Operating Model

Net Positive Cash Business



⁾ excluding interest income and exceptional item

Awards and Recognitions



AIM Data Breakthrough Awards, 2024: Data Warehouse Solution of the Year



AIM Data Engineering Awards, 2024: Data Engineering Company of the Year





AIM 50 Best Firms for Data Scientists to Work For 2024





Fierce Pharma Marketing Awards 2024: Professional Marketing

ET HRWorld Future Skills Awards, 2024: Technology and Al Institute of the Year – Silver

We are recognized as a domain expert and a thought leader

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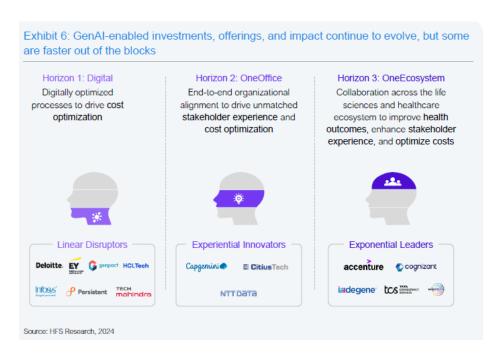
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Life Sciences Service
Providers, 2023

Horizon 3 Market Leader
Life sciences native transformation addressing the triple aim of care

indegene*



We are recognized as a thought leader in healthcare industry

Annual Indegene Digital Summit

Function-level industry councils

Digital Council

Regulatory Affairs Digital Strategy Council

Emerging Biotech CEO Council

Medical Affairs Digital Strategy Council 21.9%

Domain Expertise Headcount⁽¹⁾⁽²⁾



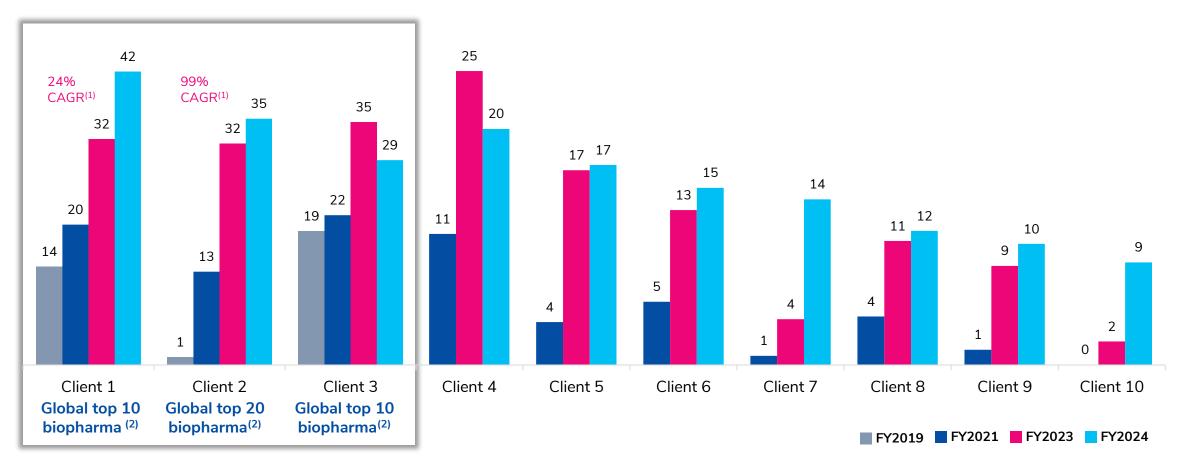
Annexure



We have grown our business through a land-and-expand strategy

Revenue growth from our top 10 clients

USD Million





Thank you

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Operational & Financial Metrics

Key performance indicators

(in INR Mn)

SI.			Quarter ended			owth
No.	Particulars	June 30, 2024	Mar 31, 2024	June 30, 2023	YoY	QoQ
1.	Active clients ⁽¹⁾ (No.)	65	63	63		
2.	Revenue from operations	6,765	6,730	6,075	11.4%	0.5%
3.	Revenue from operations (2) (\$ Mn)	81.1	81.1	73.9	9.7%	0.0%
4.	YoY revenue growth from operations ⁽³⁾ (%)	11.4%	6.5%	16.6%		
5.	EBITDA (4)	1,328	1,474	1,160	14.5%	-9.9%
6.	EBITDA margin (%)	19.6%	21.9%	19.1%		
7.	Profit after tax	877	948	684	28.3%	-7.5%
8.	Profit margin (%)	13.0%	14.1%	11.3%		

Notes:

- 1. Active clients are clients from whom the Company have earned \$0.25 million or more in revenues for the last twelve months preceding the relevant date.
- 2. Based on average exchange rate of ₹83.4 per USD for quarter ended June 30, 2024, ₹83.0 per USD for quarter ended March 31, 2024 and ₹82.2 per USD for quarter ended June 30, 2023 respectively.
- 3. Based on INR revenue. YoY growth for quarter June 30, 2023 based on unaudited financials.
- 4. Earnings before interest, taxes, depreciation and amortization ("EBITDA") represents profit/(loss) for the period before income tax expense, finance costs, depreciation and amortization expense, interest income and any exceptional items.

Revenue by service offering

(in %)

	Quarter ended (contribution)				
Particulars	June 30, 2024	Mar 31, 2024	June 30, 2023	YoY	QoQ
Enterprise Medical Solutions	27.9	23.8	23.2	33.9	17.9
Enterprise Commercial Solutions	55.4	58.3	60.4	2.1	-4.5
Omnichannel Activation	12.2	13.1	10.9	24.0	-6.4
Others	4.5	4.8	5.5	-7.7	-5.7
Total	100.0	100.0	100.0	11.4	0.5

Revenue by customer geography

(in %)

	Quart	er ended (contrib	Growth		
Particulars	June 30, 2024	Mar 31, 2024	June 30, 2023	YoY	QoQ
North America	64.8	64.8	66.6	8.3	0.4
Europe	32.2	32.5	29.7	20.5	-0.4
India	0.7	0.6	1.1	-33.9	5.8
ROW	2.3	2.1	2.6	4.4	15.5
Total	100.0	100.0	100.0	11.4	0.5

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Revenue by customer industry

(in %)

	Quart	er ended (contrib	Growth		
Particulars	June 30, 2024	Mar 31, 2024	June 30, 2023	YoY	QoQ
Biopharma	93.5	93.8	92.8	12.1	0.2
Medical Devices	2.7	2.8	3.7	-18.3	-2.6
Emerging Biotech	2.6	2.7	2.7	8.5	-5.3
Others	1.2	0.7	0.8	69.9	86.5
Total	100.0	100.0	100.0	11.4	0.5

Client data

	Quarter ended			
Particulars Particulars	June 30,	Mar 31,	June 30,	
	2024	2024	2023	
Number of Million \$ clients *				
> 25 million dollar	3	3	3	
10-25 million dollar	7	6	4	
1-10 million dollar	26	26	27	
Client concentration				
Top client	14.3%	12.7%	13.8%	
Top 5 clients	40.7%	42.6%	49.2%	
Top 10 clients	59.3%	63.9%	69.1%	
Top 20 clients	80.6%	82.8%	85.5%	

^{*} LTM (Last twelve months) revenues

Employee metrics

	Quarter ended			
Particulars Particulars	June 30,	Mar 31,	June 30,	
	2024	2024	2023	
Total employees	5,093	5,081	5,321	
Delivery	4,414	4,422	4,656	
Sales & Support	679	659	665	
Offshore Mix	83.9%	85.9%	86.4%	
Onsite Mix	16.1%	14.1%	13.6%	
Expertise in healthcare-related educational backgrounds **	21.9%	21.5%	20.0%	
Voluntary Attrition % (LTM)	16.0%	15.7%	19.4%	
% of Women Employees	44.5%	43.4%	43.6%	

^{**} Based on Delivery employees

Liquidity metrics

	Quarter ended			
Particulars Particulars	June 30, 2024	Mar 31, 2024	June 30, 2023	
Net DSO (Days) (1)	75	73	81	
Cash and Cash Equivalents ⁽²⁾ (INR Mn)	13,973	9,876	7,300	

^{1.} Billed + Unbilled - Unearned

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^{2.} Includes Cash and Cash Equivalents, Current Investments and Bank balances